



**GATESHEAD  
STRATEGIC  
PARTNERSHIP**

## Public Document Pack

# *GATESHEAD STRATEGIC PARTNERSHIP STEERING GROUP AGENDA*

**Tuesday, 24 November 2015 at 2.00 pm at the**

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From the Chief Executive, Jane Robinson

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Item	Business
1.	<b>Apologies</b>
2.	<b>Minutes</b> (Pages 1 - 6)  The minutes of the meeting held on 8 September 2015.
3.	<b>Matters Arising</b>
4.	<b>Partner Updates</b>
5.	<b>Council Budget Proposals</b> (Pages 7 - 26)  Sheila Johnston, Gateshead Council
6.	<b>Achieving More Together</b> (Pages 27 - 28)  Carole Wood, Gateshead Council
7.	<b>Devolution</b> (Pages 29 - 30)  Sheila Johnston, Gateshead Council
8.	<b>Date of Next Meeting</b>  Tuesday 23 February 2016 at 2.00pm

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## Gateshead Strategic Partnership Steering Group

8 September 2015

### Minutes

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<b>Present:</b>	Cllr Mick Henry Laura Young Ian Warne Vikas Kumar Trevor Atkinson Neil Davy Abigail Pogson Carol Belk Andrew Sugden Joan Moon Jane Mulholland Julia Bell Ian Atkinson	Gateshead Council Northumbria Police Tyne & Wear Fire & Rescue Service Diversity Forum GVOC NEXUS Sage Gateshead Barnardos Northumbria University Gateshead Community Network Newcastle Gateshead CCG Baltic Involvement Forum
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#### In Attendance:

Jane Robinson	Gateshead Council
Alice Wiseman	Gateshead Council
Joy Evans	Gateshead Council
Charlotte Wainwright	Gateshead Council
Gayle Scurfield	Gateshead Council
Luke Mitchell	Gateshead Council
Rosalyn White	Gateshead Council

#### 1. APOLOGIES

Apologies for absence were received from Ian Renwick, Judith Doyle, Alison Dunn, Helen Matthews and Sandra Brydon.

#### 2. MINUTES

The minutes were agreed as a correct record.

#### 3. MATTERS ARISING

It was confirmed that information on the co-location of Police and Fire and Rescue Services has been provided to councillors.

#### 4. PARTNER UPDATES

- **Gateshead Community Network**

A meeting will be held tomorrow to discuss a way forward following the restructure of GVOC.

The Gateshead Communities Together Strategy was due to be refreshed in March 2015, however it was proposed to develop a new strategy for the whole sector instead. This is currently on hold and further information will be brought back to the Steering Group when there is an indication of how this will be taken forward.

- **Tyne & Wear Fire & Rescue Service**

A bid has been made by the Fire and Rescue Service to work with the Health Service. Further information will be provided to the Steering Group in due course.

- **Northumbria Police**

There has been media coverage around the cuts to Police forces. It was noted that in the future there may be circumstances where the force will be restricted in how they respond, for example issues which could be resolved through organisational and industry changes. It was reported that the concept of neighbourhood policing is good for Northumbria Police and it is hoped that this can be retained, however there will be challenges in terms of funding and it is envisaged that the force will be hit hard for the next financial year. Further updates will be brought to the Steering Group as appropriate.

The point was made that it is important for all GSP members to share information as it is expected that there will be difficulties and the group needs to do all it can to mitigate the impact.

- **GVOC**

It was reported that it was identified that GVOC had serious financial problems going a long way back. A crisis management plan was put in place and now the organisation is going forward with reduced staff. Discussions are ongoing with partners and the Council to look at structures. It was confirmed that there would be more communication about what would be delivered going forward. The point was made that the Gateshead Family need to mitigate the risk as far as possible.

- **GemArts**

Work has been ongoing with students from Thomas Hepburn School and Joseph Swan School to develop work to raise awareness of reporting hate crimes and different ways to spread the message. The project will be launched next month.

- **CCG**

Planning is underway for the 2016/17 commissioning intentions.

The flu vaccination programme has started this week and work is ongoing with stakeholders around winter pressures, as hospital activity has not slowed down.

- **Sage Gateshead**

Sage Gateshead is entering its second decade and discussions are being held about increasing work with partners. Further information on this will be brought back to a future Steering Group meeting.

- **Banardos**

The parent programme being delivered is being very positively received especially within prisons. A service user group is being developed to shape the service.

- **Disability Equality Service User Information Forum (DESUIF)**

It was reported that 18 – 25 people are attending these meetings, however the group is looking to widen and involve more groups. Two meetings have been held around transport, specifically access barriers, and a third roundup meeting will be held next week. Also on the agenda is housing standards and adaptations.

- **Nexus**

A decision on the Quality Contracts Scheme is expected by the end of October and further information will be brought back.

Refurbishment of Felling and Gateshead Stadium stations has started.

## **5. ELECT VICE CHAIR**

RESOLVED - That the Steering Group agreed that the Vice Chair for 2015/16 would be Trevor Atkinson.

## **6. VISION 2030 – REFRESH DOCUMENT**

The Steering Group received a report on the refreshed Vision 2030. It was noted that in 2007 it was agreed that an ambitious vision was needed for Gateshead and, following a consultation, a long term vision was decided. The point was made that there has been a huge change to the context in which all partners are now operating and therefore it was agreed that the Vision 2030 document needed to be refreshed.

The key message of the refresh is that the long term ambition remains and the Six Big Ideas have been retained. The document is now shorter than the original and contains only key outcomes and not operational information. It was confirmed that whilst the vision remains, how to achieve it is very different to what was originally envisaged.

The Steering Group was asked to take the document back to their organisations and further discussions would be held about how it becomes a reality.

It was suggested that in 2017, the tenth anniversary, an event should be held involving local communities to endorse progress.

- RESOLVED -
- (i) That the Steering Group approved the document as the refreshed Vision 2030.
  - (ii) That the Steering Group agreed that the Chair has the authority to approve any further changes prior to publication.
  - (iii) Once the final version is published, all partners take

Vision 2030 through their own governance arrangements for endorsement.

## **7. PARTNERSHIP WORKING DISCUSSION**

The Steering Group received presentations and took part in discussions around key action themes. It was noted that there are challenges in all areas and it is therefore important to look at the best ways of working together.

A presentation was given on how more can be achieved by working together to deliver Vision 2030 by working with each other to empower and engage local people. An asset based approach ensures community development as it allows people and communities to come together to achieve a positive change using their own knowledge and skills. It was noted that 'assets' can be social, financial, physical, environmental or human resources. It is therefore important to agree asset based approaches to accelerate what is already going on, using a broader view to get communities to develop their views.

The point was made that there is a lot that everyone could do to be more efficient, for example capitalising on who makes contact with the community. It was acknowledged that there are a lot of examples of good collaboration over a few organisations and that this needs to be turned into practical plans.

The point was raised that when involving voluntary and community sectors there are a lot of data protection barriers, therefore there is a need to understand restrictions on some collaborative work. It was confirmed that the Fire and Rescue Service has met with the health commissioning team around data protection issues and good progress has been made. An example was provided that a midwife can identify fire risks and pass that data to the fire service, there is no disclosure of medical issues.

It was noted that any barriers to the voluntary and community sector must be addressed and use GVOC as the conduit. It was also recognised that there are more mechanisms for communication which all need to be utilised.

The group was asked to consider what the future should look like and what is needed to enable and support this. In terms of Baltic, it was acknowledged that there is a desire for the community to understand that it is their venue and there is a keenness to support education, social care and diversionary activities for young people. It was felt important to continue further discussions with community groups around this work. The point was made that in five years' time it would be hoped that more disadvantaged families would be accessing the facility without support.

It was suggested that there be a concerted effort to diversify leadership roles, to create progression routes, for example include community representatives on more decision making groups.

It was also felt important to shift the relationship between statutory organisations and individuals and to build more engagement to better support other groups to become more involved. It was noted that work needs to get underway to energise

and offer more joined up help to mobilise people and make sure those people who need targeted support get it.

It was agreed that the presentation be provided to the Gateshead Youth Assembly and look at potentially rolling it out to other groups such as the Older Peoples' Assembly.

It was reported that it is important to connect people and communities and it was suggested to look at the role of councillors to build on conversations they have with people and groups within the community. It was suggested that it would be useful to have a Gateshead newspaper and it was pointed out that the OurGateshead website should be utilised a lot more.

It was noted that the next steps will be to speak to various groups, look at what is being done elsewhere and develop a work programme outlining areas of focus. Possible themes were suggested; environment, ageing population, young people and volunteering, culture and behaviour change and communications plan.

The Steering Group was asked to consider whether it agrees with the suggested themes, where there is scope to change or strengthen the current approach and what needs to be focused on to empower communities.

It was agreed that three or four work themes would be emailed to all GSP members and then work would be carried out to look at developing an action plan with key partners and bring specific recommendations to the next meeting.

## **8. DATE AND TIME OF NEXT MEETING**

The next meeting will take place at 2.00pm on Tuesday 24 November 2015, in the Whickham Room, Gateshead Civic Centre.

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# Council Budget Proposals 2016 - 2018

# Overview

Since 2010:

- Over £110 million in savings
- £300 per person less to spend
- Over 2,000 fewer people work for the organisation
- Estimated funding gap of £50.6 million over the next 2 years
- Increasing population and growing number of vulnerable residents requiring complex health and social care support
- New Council Plan 2015-2020 – focus on working with partners and others, to deliver positive outcomes for people of Gateshead

# PEOPLE at the heart of everything we do

VISION 2030 - our shared **ambition** for Gateshead

"Local people realising their full potential, enjoying the best quality of life in a healthy, equal, safe, prosperous and sustainable Gateshead."

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COUNCIL PLAN 2015-20 - our **role** in realising the vision

**To prosper** Gateshead - a thriving economy **for all**

**To love** Gateshead - a sense of pride and ownership **by all**

**To live well** Gateshead - a healthy, inclusive and nurturing place **for all**

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STRATEGY - our overall **approach**

**Maximise growth** - through jobs, investment and income generation

**Reduce costs** - managing demand, increasing efficiency

**Increase collective responsibility** - encouraging everyone to play a more active role

POLICY - our **framework** to take us in the right direction

Increasing community, individual and Council resilience

Promoting early help and intervention

Targeting with our partners the people and areas where we can make the most difference

Working differently

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VALUES - our guiding **principles** that sum up our approach. We will

Work with **Integrity**

Be **Inclusive**

Be **Inspirational**

## SHARED RESPONSIBILITY

Everyone working together to support our vision to make Gateshead a great place to live, work, invest and visit.

# Budget Approach 2016-2018

- Focus on shared outcomes of Council Plan
- Two year budget proposals within five year Medium Term Financial Strategy

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## • Our approach

- Maximising growth
- Reducing costs
- Increasing collective responsibility

# Role of the Council

- Adult Social Care
- Children's Services
- Communities and Volunteers
- Economic Growth
- Environment
- Public Health
- Governance and Resources
- Efficiency and Effectiveness

# Adult Social Care

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The Council has a role in supporting adults and their carers, keeping people healthy, safe, equal and feeling good about living in Gateshead, this includes our most vulnerable adults.

We aim to meet the needs of our residents in the most efficient way and keep vulnerable people as independent as possible

# Adult Social Care

## Draft proposals 2016 - 2018

- Recommission Independent Supported Living Schemes
- Increase income to Care Call
- Recommission Learning Disability Care Packages
- Review of support for people to live independently
- Reduce Domiciliary Care Packages by enhanced early intervention
- Reduce Residential Care Admissions
- Reduce Housing Adaptations work
- Reprovide Extra Care Schemes
- Recommission Day Services
- Revise demand management model for Adult Social Care

# Children's Services

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The Council has a role in supporting children and young people in Gateshead to be safe from neglect and harm, receive the best possible education, get the right support when they need it, achieve their full potential and be as independent as possible when they become adults, and support parents to create loving, stable and supporting families.

# Children's Services

## Draft proposals 2016 - 2018

- Increase use of technology to improve efficiencies within children's social work
- Recommission of Contact Service and review of administrative support
- Review our approach to Adoption Services and consolidation of marketing activities between adoption and fostering
- Recommission Looked After Children's Residential Placements and closure of in-house provision
- Reprovide respite care for disabled children
- Reshape and revise our approach to Home to School Transport
- Learning Skills Review
- Increase School Improvement service income and efficiencies
- Reconfigure Children and Families Service
- Reconfigure Early Help Services

# Communities and Volunteers

The Council has a role in supporting local residents, community groups and the voluntary sector in accessing, designing and delivering council services.

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We want Gateshead to be a safe, fear free and tolerant borough with accessible cultural and leisure facilities, activities and sports for all.

# Communities and Volunteers

## Draft proposals 2016 - 2018

- Implement Library Review
- Increase income at St Mary's Heritage Centre
- Review Partner Funding Arrangements Sage Gateshead at Gateshead Old Town Hall
- Review Commissions to GVOG, Sage Gateshead, Tyne and Wear Archives and Museums and Baltic Centre for Contemporary Art
- Community Centre Review – Final implementation of phase 3
- Reduce the Capacity Building Fund
- Review of Leisure Facilities

# Economic Growth

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We have a role in creating a strong and resilient local economy, which deliver the jobs, housing and growth that give local people the best chance of realising their full potential and enjoying a prosperous and healthy life.

# Economic Growth

## Draft proposals 2016 - 2018

- Review Development and Public Protection Service
- Generate additional income from Development & Public Protection
- Further Facilities Management Trading
- Income from New Build Housing
- Increased Traded Income from implementation of District Energy Scheme
- Reduced funding to NewcastleGateshead Initiative

# Environment

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We have a role to provide a variety of services that help keep the environment in which people live, work and spend their spare time, clean, safe and in an attractive condition.

# Environment

Draft proposals 2016 – 2018

- South of Tyne Wear Waste Management Partnership fees
- Highways budget reductions
- Transport Strategy staffing reduction & termination of Quaylink bus contract
- Transport additional income
- Review services to deliver Refuse and Recycling
- Increased Fees and Charges for Waste Services
- Grow Tradeable Services and stop the non-profitable services
- Reduce, cease or redesign services to deliver need, priority and compliance work only

# Public Health

In Gateshead we want residents to live longer and have healthier lives by;

- reducing health inequalities
- focusing on prevention and high quality treatment
- enabling communities to improve their own health and wellbeing

The Health and Social Care Act 2012 extended the Council's role in protecting and improving health and providing public health services for Gateshead.

# Public Health

- Reduce elements of the Drug and Alcohol programme
- Stop funding provision for Balance It Programme (Children's weight management programme)
- Withdraw funding contribution to Gateshead NHS Trust – Breastfeeding Nurse post
- Move to a charging approach with schools for the Healthy Schools Programme
- Withdraw funding for the Labruit Healthy Living Centre
- Reduce funding for the Live Well Gateshead programme
- Reduce funding for NHS Health Checks

# Public Health (continued)

- Withdraw funding to NHS Trust for Public Health Midwife post
- Efficiencies in the Public Health Function
- Reduce access to stop smoking services
- Withdraw funding for the Whoops! Child Safety Project
- Remodel 0-5 (Early Years) and 5-19 Children's Public Health Services
- Reduce sexual health funding – MESMAC and Emergency Hormonal Contraception

# Governance and Resources

- Increase income through the leasing of space
- Reconfigure Bewicks Catering Service in the Civic Centre
- Further reduce cleaning of Council Buildings
- Reduce Business Support staffing
- Reviews of :-
  - Corporate Finance Service
  - Customer & Financial Services
  - ICT Services
  - Policy, Transformation and Communications
  - Corporate Services and Governance
- Increase charging for Registrars Services

## Efficiency & Effectiveness Projects

Implementation of Digital Gateshead

# Information and Timetable

## Information

- Full details of budget available on website [www.gateshead.gov.uk/budget](http://www.gateshead.gov.uk/budget)

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Email comments to:  
**[BudgetConsultation@gateshead.gov.uk](mailto:BudgetConsultation@gateshead.gov.uk)**

- Different formats available – contact Jane Bench on 4332058

## Timeline

- Public consultation:  
3 November to 30 December
- Cabinet / Council budget setting  
23 and 25 February

## Summary of discussion

A presentation was given on how more can be achieved by working together to deliver Vision 2030.

- working with each other to empower and engage local people
- An asset based approach allows people and communities to come together to achieve a positive change using their own knowledge and skills.
- 'Assets' can be social, financial, physical, environmental or human resources (skills and time).
- Use approach to accelerate what is already going on
- get communities to develop their views.

## Current State

Need to do more to become more efficient and share information

- capitalising on who makes contact with the community.
- a lot of examples of good collaboration over a few organisations that needs to be turned into practical plans.
- the Fire and Rescue Service are making good progress with the health commissioning team around sharing information and reducing barrier of data protection issues
- any barriers to the voluntary and community sector must be addressed and use GVOC as the conduit.
- mechanisms for communication need to be fully utilised – websites, bulletins, social media
- capacity building – Live Well Gateshead, volunteers

Need to take a holistic approach, multi-agency focus

- MASH, Commissioning
- Consider all views – DESIUF, Young People,
- How to engage – culture, arts
- Focus on those most vulnerable in society

## Future state

The group was asked to consider what the **future** should look like and what is needed to enable and support this.

Inequality gap closed

Focus on those most vulnerable in society

Increased equality of access to services for all communities

People have confidence in the services provided to them

Increased partnerships

- It us – not them and us
- Co-creation/co-design the default option for public services
- Explore collaborative opportunities
- Increased joint partnership activity to achieve statutes – requirement of reduce crime and disorder
- Gateshead recognised for its way of working
- Health and wellbeing board – focus for joined up services
- Genuine grass roots involvement/engagement
- More structured joint working – collaboration
- Future statutory change to fire service – working with health
- Greater knowledge to link meeting of minds
- Clever thinking – finding 3 step solutions
- All working towards “society’s agenda” and not always our own

- Stretch resources
  - Less money but high expectations
  - Increased expectation to reach more audiences, communities – be more things to more people but less money to do so.

#### Improved and positive communication

- Improvements in community/voluntary communication
- For the university – a clear point of contact (relay point not necessarily decision-maker)
- People having a stake in their communities by consultation, roadshows
- Conversation moved on from “...because of the cuts” to “...to improve/secure outcomes”
- energise and offer more joined up help to mobilise people and make sure those people who need targeted support get it
- A Gateshead newspaper?
- OurGateshead website should be utilised a lot more.
- Better sharing of best practice between communities
- “what **can** we do” not “what is preventing us doing this” – about unlocking the possible and getting started

#### Culture and behaviour change

- in five years time it would be hoped that more disadvantaged families would be accessing the Baltic without support.
- shift the relationship between statutory organisations and individuals and to build more engagement to better support other groups to become more involved
- connect people and communities
- Communities that are disadvantaged feel they can be involved

#### More diverse leadership

- More diverse voluntary infrastructure, statutory and public sector
- create progression routes, for example include community representatives on more decision making groups.

## North East Devolution Stakeholder Consultation Events - November 2015

### Proposed Agreement: Quick Reference Summary

#### Proposed Agreement

- Sets out terms between NECA and Government to move forward with devolution of funding, powers and responsibilities
- Iterative process from our initial ask to proposed agreement
- Final agreement conditional on:
  - formal approval by Councils, NECA and Ministers
  - legislative processes
  - Spending Review
  - further public consultation
- Proposal similar to but broader than Sheffield or Manchester deal
- Mayor to be elected in 2017

#### Finance and Funding

- Context of the Spending Review – cuts to come
- NE Investment Fund (>£1.5 billion, funded by £30m per year for 30 years, revenue commitment from government)
- Additional / extended Enterprise Zones
- Long-term transport and economic development funding
- Decision-making on European Funds
- Capital receipts from asset sales to fund public service transformation
- Place-based funding for devolved functions
- Level playing field with Scotland for local businesses
- Business rate growth retention
- Costs of Mayoral CA met from devolved resources
- Fair funding for constituent authorities

#### Human Capital Development

- North East Employment and Skills Board
- Brings together NECA, Government, Schools and Business reps to address key challenges:
  - Review and redesign post 16 education and training
  - Devolved responsibility for adult skills
  - Promote vocational training, apprenticeships and traineeships, work experience and business start ups
  - Co-design all future employment support from April 2017 for harder to help claimants (including Work Programme)
  - Examine further devolution to NECA from 2019
- Service Transformation Fund will support individuals and families with complex needs to access training and employment

#### Transport

- Devolved transport budget, including local highways and sustainable travel
- Long term investment in the Metro (network improvement, improved fleet, extensions to the rail network)
- Bus regulation
- Oversight of rail services and business case for Ashington, Blyth and Tyne line
- Delivery of smart ticketing
- Investment Agreements with Highways England and Network Rail

## **Health and Social Care Integration**

- NECA / NHS joint Commission for Health and Social Care Integration in the North East – will report in April 2016
- Integrated system for acute care, primary care, community services, mental health services, social care and public health
- Ensure the system is financially sustainable
- Invest a fair share of resources in the NE
- Improve health outcomes across the North East
- Ensure local democratic accountability

## **Business & Innovation**

- Full devolution of Business Support from 2017
- Government and NECA to work to devolve further UKTI services
- New arrangements for partnership with business
- Innovation programmes (National Smart Data Institute, Broadband)
- Joint responsibility for with Government for Inward Investment
- Science and Innovation Audit in partnership with NE universities
- Joint programme with Government to ensure 4G broadband to 95% of area, NECA to invest in remaining area

## **More and better homes, Rural Growth, Regulatory Powers**

- North East Land Board - review public sector, brownfield and surplus land for development and reinvestment
- Devolved CPO powers to drive housing delivery and stock improvements
- Create North East Planning Development Framework (not a spatial strategy), led by the Mayor
- Close working with Homes and Communities Agency to deliver housing growth in North East
- Work towards the devolution of rural growth programmes
- Regulatory devolution for public health (obesity, alcohol, smoking), housing and planning, private rented sector quality, transport

## **Other issues**

- NE to host national business, sporting and cultural events
- Business cases for relocation of significant government functions to NE
- Airport Passenger Duty – protecting Newcastle Airport
- Proposals for an appropriate relationship between Mayor and PCCs, including in relation to Fire, to be developed jointly with PCCs and Fire and Rescue Authorities
- Joint monitoring of implementation with Government

## **Governance**

- Government has made devolution conditional on the creation of a Mayor for the North East
- Powers devolved to Mayoral Combined Authority
- New powers come from Government - local authorities continue to deliver majority of local services
- An “embedded” Mayor – subject to checks and balances within the Combined Authority
- Mayor elected in 2017 and becomes chair and member of NECA
- Mayor exercises ‘certain powers’ autonomously and delivers their Mandate as Chair
- Leaders become cabinet with portfolios set out in constitution
- Overview and scrutiny continues
- NECA to work with partners across North of England
- Strengthened role for business working with the Mayor and Combined Authority